

Presenters

Hon. John J. Russo, Co-moderator Common Pleas Court of Ohio Chair, NAPCO Board of Directors





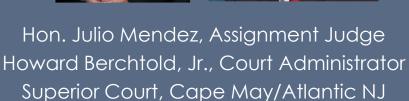
Gordon Griller, Co-moderator Executive Director, NAPCO Scottsdale, AZ





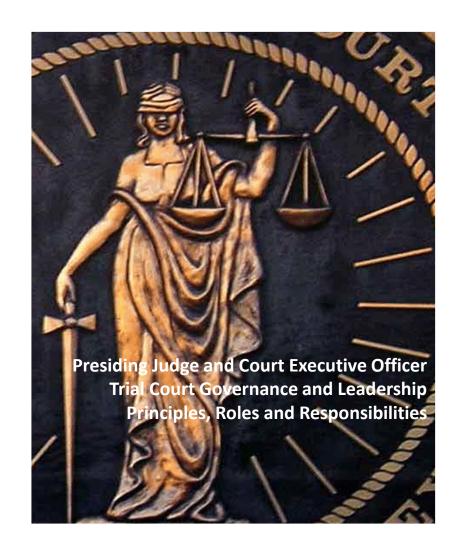
Hon. Michelle Earley, Admin./Presiding Judge Russell Brown III, Court Administrator Cleveland OH Municipal Court





Webinar Guidelines and Recommendations

- 1. The Webinar is being video recorded. It will be available, along with the PowerPoint slide deck and reference materials on NAPCO's website at: https://napco4courtleaders.org
- 2. Audience Interaction is encouraged. Please submit comments / questions in the "Q & A Box"
- 3. You are invited to use the *PJ / CEO Leadership Monograph* as a tool to help improve teambuilding between trial court leaders and within court leadership teams.



FOCUS: Executive <u>Team</u> in a Trial Court

- > Top Judge-Leader & Colleagues
- > Top Nonjudicial Leader & Colleagues

TOPICS: Governance Principles

- > For the Bench
- > For the Leadership Team

Roles & Responsibilities

- > For the Presiding Judge
- > For the Court Executive Officer
- > For the Leadership Team

METHOD: A Comparative Review of <u>Effective</u> Practices in Jointly Leading a Loosely-Coupled Trial Court as a "PRODUCTIVE PAIR" with the Help of Colleagues



Governance Principles

Bench

- A. Policy & decision rights
- B. Serve in meaningful roles
- C. Select judicial leaders on competency
- D. Transparency in judging, decisions, processes
- E. Collegiality with judicial colleagues
- F. Promote trusting and supportive relationships

Leadership Team

- A. Identify roles/responsibilities
- B. Ensure widespread input
- C. Select nonjudicial leaders on competency
- D. Transparency in decisions, duties, responsibilities
- E. Respect for each other's skills, abilities, knowledge
- F. Foster trust and support for each other

The PJ / CEO partnership is not one of parity in power, authority or responsibility. The presiding judge carries the command prerogative. The court executive functions as a strategic partner... a colleague in top-level decision-making coupled with additional, prescribed duties outlined in statute, rule, order or by custom.

29 Leader-Team Roles, Responsibilities

- Term of office
- Appointment & selection
 - Selection criteria
 - Renewable terms
 - Executive/Legislative appointment
- Removal from office
- Professional / mgmt. cultures
- Relationship to supreme court
- Caseload adjustment
- Assistant / acting PJ
- Assignment / rotation policies
- Case and docket management
- Cases under advisement
- Supervising judicial officers
- Coordinating judicial schedules

- Meetings of bench en banc
- Court committees
- Special / problem-solving courts
- Operations oversight
- Facilities and security
- Strategic planning
- Liaison with outside agencies
- Trial court budget
- Media relations
- Caseflow statistics
- Crisis leadership
- Systemic racism
- Appellate records provision
- Elected clerk coordination



FOR PRESIDING JUDGES...

- Did you outline any goals or objectives as part of your selection process?
- Did you talk to the CEO about them beforehand or shortly after your selection?



FOR CEOs...
What are some good
techniques to use in
Working effective
With successive PJs?

FOR PJs AND CEOs...

Successful teambuilding requires establishing clear roles and responsibilities. How have you done that with your PJ or CEO teammate?











Next NAPCO Webinar: Thursday, July 29, 2021 – 3 p.m. EDT

The Courts that Saw the Future...
Leading the Way, Transforming Services

https://napco4courtleaders.org/

